

VALUE PROPOSITION GESTAGUA 2021

CORPORATE SOCIAL RESPONSIBILITY
COMMITTED TO THE SUSTAINABLE DEVELOPMENT GOALS



- 1. DEFENDING WATER, OUR RAISON D'ÊTRE
- 2. VALUE CREATION
- 3. OUR OFFER FOR A SUSTAINABLE FUTURE







Defending water, our raison d'être in the world



Defending water means ensuring its availability and quality, in the short and long term, everywhere and for everyone.

€1.5 B

Turnover in 2020

10,400

Collaborating in **19 countries**

12.5 M

Supplying the public in **7,000** municipalities

€32 M

Invested in digital transformation and **innovation**



SAUR has sped up its international development in 2020 and is currently present in 19 countries.

Municipal water
Industrial water



Defending water, our raison d'etre in Spain and Portugal







€215,2 M

Turnover

2,157

Employees

221 mm³

Water produced

1,306,000
Supplied to the public



In Spain and Portugal, We supply to **102 municipalities**



Gestagua

This subsidiary of SAUR has been operating in Spain since 1986 offering **tailored solutions** for each customer.

SAUR lends its leadership for water treatment engineering during each stage, from project design to the operation of tailormade and turnkey facilities.

€44,5 M

Turnover

426

Employees

80 mm³
Water produced

900,000 Supplied to the public

63
Municipalities







Emalsa

Working to provide the Water Management Cycle services based on its **commitment to excellence** and efficiency, the public and the environment.

Supplying water to households is just as important as treating wastewater to return it to the environment in the best way possible.

€60,7 M

Turnover

425

Employees

78 mm³
Water produced

398,000
Supplied to the public

2Municipalities







Aquapor

One of the main players in the water supply, sanitation and purification sector in Portugal since 1987.

It has a 30% stake in the company providing water supply and wastewater treatment services to the industrial compounds in Jeddah, Saudi Arabia.

€110 M

Turnover

1,306

Employees

63 mm³
Water produced

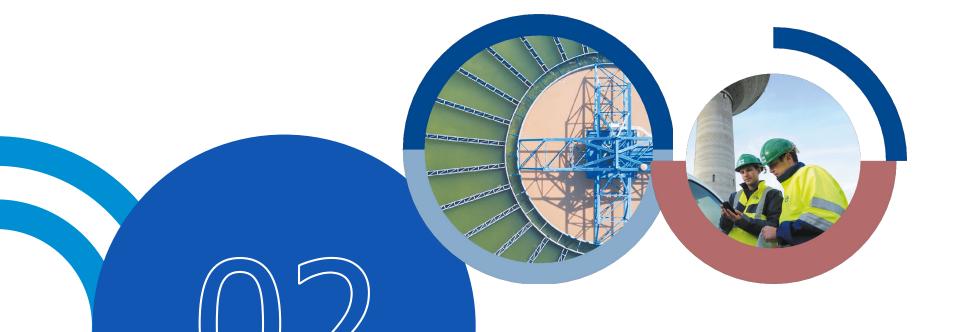
1,9 MSupplied to the public

37
Municipalities









VALUE CREATION

- 1. Three goals, nine commitments, eighteen actions
- 2. Stakeholders
- 3. Pillars for the implementation of our CSR policy
- 4. Actions



1. THREE OBJECTIVES, NINE COMMITMENTS, EIGHTEEN ACTIONS



To protect and safeguard water in terms of quality and quantity

















COMMITMENTS

1. To anticipate and comply with water and aquatic environmental legislation

ACTIONS

1. National Plan for Treatment, Sanitation, Efficiency, Savings and Reuse (DSEAR Plan).

2. To reserve water resources

ACTIONS

- 1. Leak reduction plan.
- 2. Improving the efficiency of the supply system using digital tools.

3. To promote responsible water use

ACTIONS

- 1. Creation of drought plans adapted to each municipality.
- 2. Teaching materials to raise awareness and appreciation of water.



1. THREE OBJECTIVES, NINE COMMITMENTS, EIGHTEEN ACTIONS



To develop and support the territories











COMMITMENTS

4. To strengthen the relationship of trust and co-construction with our stakeholders

ACTIONS

- 1. Developing transparent data sharing with customers.
- 2. Being the first player in the water sector to propose full access to data.

5. To take action for the ecological transition

ACTIONS

- 1. Reducing power consumption.
- 2. Monitoring energy costs using digital tools (AQUAEL).

6. To contribute to local socioeconomic ecosystems

ACTIONS

- 1. Purchasing from local suppliers.
- 2. Promoting local employment.



1. THREE OBJECTIVES, NINE COMMITMENTS, EIGHTEEN ACTIONS



Promoting employee development











COMMITMENTS

7. To respect corporate ethics

ACTIONS

- 1. E-learning and face-to-face training for all collaborators, particularly for sensitive topics.
- 2. Compliance system according to standards UNE 19601 and ISO 37001.

8. To support the ecoresponsible engagement of employees

ACTIONS

1. Developing communication about the group's strategy, get collaborators more involved in their construction.

9. To promote inclusion, diversity and reconciliation

ACTIONS

- 1. Equality Plan (Elleau Network).
- 2. Compagnons and Next Gen Voices.
- 3. Conciliation plan
- 4. Mentoring and adapted communication programmes.



2. STAKEHOLDERS

Both the shareholder EQT and Groupe SAUR and the management from Gestagua share the conviction that their ability to generate sustainable wealth over time is determined by their relationships with Stakeholders.

8.MEDIA,
EDUCATIONAL
COMMUNITY,
SOCIAL AGENTS

SHAREHOLDE RS, INVESTORS, PARTNERS

2. CUSTOMERS, CONSUMERS

7. CIVIL SOCIETY

GESTAGUA

3.
EMPLOYEES
LEGAL
REPRESENTATION
OF WORKERS,
PARTICIPATION
BODIES FROM THE
COMPANY

6.BANKS,
ORGANISATIONS
CERTIFIERS

5.SUPPLIERS,
BUSINESS
PARTNERS,
SUBCONTRACTORS

4.
PUBLIC AWARDING
AUTHORITY
PUBLIC
REGULATING
AUTHORITY



3. PILLARS FOR THE IMPLEMENTATION OF OUR CSR POLICY

INTERNAL

EXTERNAL

WORKPLACE ENVIRONMENT



- PRESERVATION OF KNOWLEDGE
- COMPAGNONS
- EQUALITY, ELLEAU NETWORK
- TALENT CREATION
- NEXT GEN VOICES
- INTERNAL COMMUNICATION

REGULATORY ENVIRONMENT



- ANTI-CORRUPTION
- TRANSPARENCY
- COMPLIANCE OFFICER
- COMPLIANCE TRAINING

ENVIRONMENTAL SETTINGS



- ENVIRONMENTAL COMMUNICATION
- AENOR CERTIFICATIONS: QUALITY, ENVIRONMENT AND ENERGY MANAGEMENT.

CORPORATE ENVIRONMENT



- CODE OF CONDUCT
- SUPPLIERS POLICY
- SAUR SOLIDARITY
- ALAYA PLATFORM
 EMPLOYEE COMMITMENT
- SCR PUBLICATION



4. ACTIONS

REGULATORY AND WORKPLACE ENVIRONMENTS







CORPORATE AND ENVIRONMENTAL ENVIRONMENTS





OUR OFFER FOR A SUSTAINABLE FUTURE

- 1. Technology for efficient management
- 2. Technology for transparency
- 3. Transparency and compliance
- 4. Awareness-raising to appreciate water
- 5. The value of essential employees



1. TECHNOLOGY FOR EFFICIENT MANAGEMENT

Four smart applications developed by Gestagua for the different stages comprising the Water Management Cycle.



Gea

Comprehensive management tool

It comprises the linear and spot assets of all hydraulic infrastructures with the Geographic Information System.

Facilitates operations management and work order monitoring.



HERMES

Processes monitoring

Analyses all hydraulic infrastructure instrumentation signals.

It allows us to create predictive patterns of behaviour and anticipate system failures.



Consumption reduction

Reduces energy consumption.
Minimises water losses in the distribution networks

It allows the natural resources available to be managed in a sustainable way.

NEO

Work orders

Creates mobile work orders. Linear, spot and fleet assets.
Online and offline mode.

Browser integration. Skype integration.

Hi



2. TECHNOLOGY FOR TRANSPARENCY

AZUL

Customer manageme nt

Integrates customer base information. Includes reading the meters, invoices issue and geographical location of the connections.

It allows customised solutions to be provided to meet each customer's requirements.

Efficiency when providing service to the subscriber



ARGOS

Data Board

Management of KPIs, invoicing, overdue payments, sanitation and supply work orders. Water purchase costs, production, energy costs

It allows the natural resources available to be monitored in a sustainable way.







3. TRANSPARENCY AND COMPLIANCE

The Code of Ethics applies to all members of the organisation and its subsidiaries, starting with those making business decisions. This is the only way to ensure a culture of healthy integrity supported from the very top.













UNE 19601 : CRIMINAL COMPLIANCE MANAGEMENT ISO 37001 : ANTI-BRIBERY MANAGEMENT

Our values

TRANSPARENCY
INNOVATION
SENSE OF SERVICE
SOLIDARITY
RESPONSIBILITY
CLOSE AT HAND





4. AWARENESS-RAISING TO APPRECIATE WATER

AWARENESSRAISING
50% of end-users
surveyed identified information
to users and raising
awareness of responsible
water uses as a priority for the
SAUR group.



















5. THE VALUE OF ESSENTIAL EMPLOYEES

ESSENTIAL EMPLOYEES

We want our collaborators to **take centre stage** in the company spirit cheering them on.

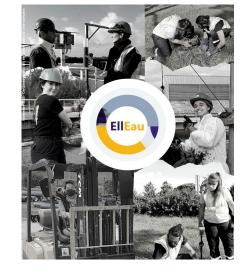
A spirit of innovation, creativity, reactivity, risk-taking: essential factors that allow us to optimise results and create our business dynamics.





















DEFENDERS OF WATER

